

# Sustainable Energy for Kosovo

**World Bank Guarantees**  
*A Risk Mitigation Instrument to*  
*Attract Private Investment*

**May 14, 2013**



# General Objectives

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- Implement a Renewable Energy Strategy for Kosovo
- Incorporate renewable power generation capacity as a meaningful source of electricity supply
- Keep the Government's involvement and support to the minimum required level
- Attract the Private Sector
  - Developers
  - Equity investors
  - Construction companies
  - Equipment and service suppliers
  - Operators
  - Commercial Lenders



# Attracting Private Sector Investment

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## ***Basic Investment Criteria***

- Strong Government Support
  - Clear and solid Regulatory Framework
    - ❖ Detailed regulation
    - ❖ Long-term validity and applicability
    - ❖ Stable regulation (non retroactivity of changes)
- Sector strategy, expansion plan, transmission & distribution strategy
- Positive business outlook (potential for growth, market driven environment, transparency)
- Risk – Return balance



# Critical Investment Risks

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Two main categories:

- Typical Industry Risks controllable by investors (technical and commercial) – standard market mitigants
- Risks that are “Beyond the Investors’ Control”
  - Stability and reliability of the regulation (and the subsidies)
  - Reliability and certainty of revenues (non-technical causes)
- The World Bank has financial instruments designed to mitigate these risks:

***World Bank Guarantees***



# ***World Bank Guarantees***

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*Intended to extend the reach of private investment by  
Mitigating Key Risks*

## **Two Basic Products**

- Partial Risk Guarantees
- Partial Credit Guarantees

## **Four Main Objectives**

- Support Government obligations
- Cover private investment (equity & debt) against a Government's (or government entity's) failure to meet specific obligations to a private or public project
- Improve the overall credit quality of projects via the partial involvement of a “AAA” guarantor
- Enable viability and bankability through strong risk mitigation



# ***Partial Risk Guarantees (PRG)***

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## **Risks Covered**

- Government (or Government entity) contractual payment obligations: monthly payments, termination, subsidies, minimum revenue guarantee
- Regulatory Risk: change in law, negation or cancellation of license, tariff adjustment (FIT)
- Currency Risk: convertibility, transferability
- Political Force Majeure: expropriation, war & civil disturbance
- Frustration of arbitration



# ***PRG – Case Studies***

## ***Uganda Bujagali Power Plant***

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- Project: construction of a 250 MW hydro power generation plant
- Sponsor: IPP - Sithe Global Power and Industrial Promotion Services
- Total Financing: \$ 627 mio of which \$115 mio is commercial debt.
- PRG: guarantees payment of debt service to commercial lenders in case of default triggered by breach of Government obligations under the concession agreement and/or Government guarantee with respect to payments under the PPA
- Result: participation of commercial banks enabling full funding of debt requirements



# PRG Series for the Energy Sector in Kenya

	Thika Power Ltd	Triumph Power Generating Co. Ltd.	Gulf Power Limited	Orpower 4, Inc	Total
<b>Project</b>	87 MW HFO	82 MW HFO	80.3 MW HFO	36MW geothermal *	<b>285.3 MW</b>
<b>Financial Close</b>	August 2012	December 2012	March 2013	April 2013 (exp.)	
<b>Total Project Cost</b>	EUR 112.4 mio	\$139 mio	EUR 82.8 mio	\$212 mio	<b>\$623 mio</b>
<b>PRG</b>	\$35 mio + EUR7.7 mio	\$ 45 mio	\$35 mio + EUR 7 mio	\$31 mio	<b>\$166 mio</b>
<b>IDA Allocation</b>	\$11.25 mio	\$11.25 mio	\$11.25 mio	\$7.75 mio	<b>\$41.5 mio</b>
<b>Term</b>	15 yrs	15 yrs	15 yrs	15 yrs	
<b>Equity</b>	\$37 mio	\$36 mio	\$27 mio	\$47 mio	\$149 mio
<b>Total Debt</b>	\$110 mio	\$103 mio	\$81 mio	\$165 mio	<b>\$474 mio</b>
IFC A	\$36 mio	-	\$22 mio	-	
IFC B	-	-	\$27 mio	-	
IFC C	-	-	\$5 mio	-	
AfDB	\$37 mio	-	-	-	
Commercial Banks	\$37 mio	\$103 mio	\$27 mio	-	
OPIC	-	-	-	\$165 mio	
MIGA	\$105	\$118		\$100 mio	

\* Expansion to 48MW Olkaria III





# Kenya PRG Structure

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*Focused on providing liquidity support*

- KPLC's (Off-taker) payment obligations covered by the PRGs:
  - 3 months of capacity and energy payments\*
  - 2 months of fuel payments\*
  - Rolling cover
- Certain payment obligations of the GoK (on behalf of KPLC) are also covered
- Efficient cover through a Stand-By Letter of Credit issued by a commercial bank as per international market practice for Project Finance

*\*Four months of capacity and energy and no fuel cover for OrPower*



# ***Benefits of World Bank Guarantees***

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## **For Governments...**

- Attract private financing for key sectors such as power generation
- Reduce government involvement and risk exposure
- Open access to commercial bank financing
- Reduce cost of private financing to affordable levels
- Improve project sustainability & replicability



# ***Benefits of World Bank Guarantees***

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## **For the Private Sector...**

- Reduce risk of private transactions in new and untested sectors or business areas
- Mitigate risks the private sector cannot control
- Open new markets
- Improve project bankability, sustainability & replicability



# *Conclusion*

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- Risk Mitigation is key to the success of strong private sector involvement in infrastructure projects, particularly in renewable power
- Appropriate and solid credit enhancement tools can make the difference in terms of viability, bankability and profitability of certain projects
- The World Bank Group has a wide array of products to offer to the private sector to mitigate risks and improve financing conditions for all the parties



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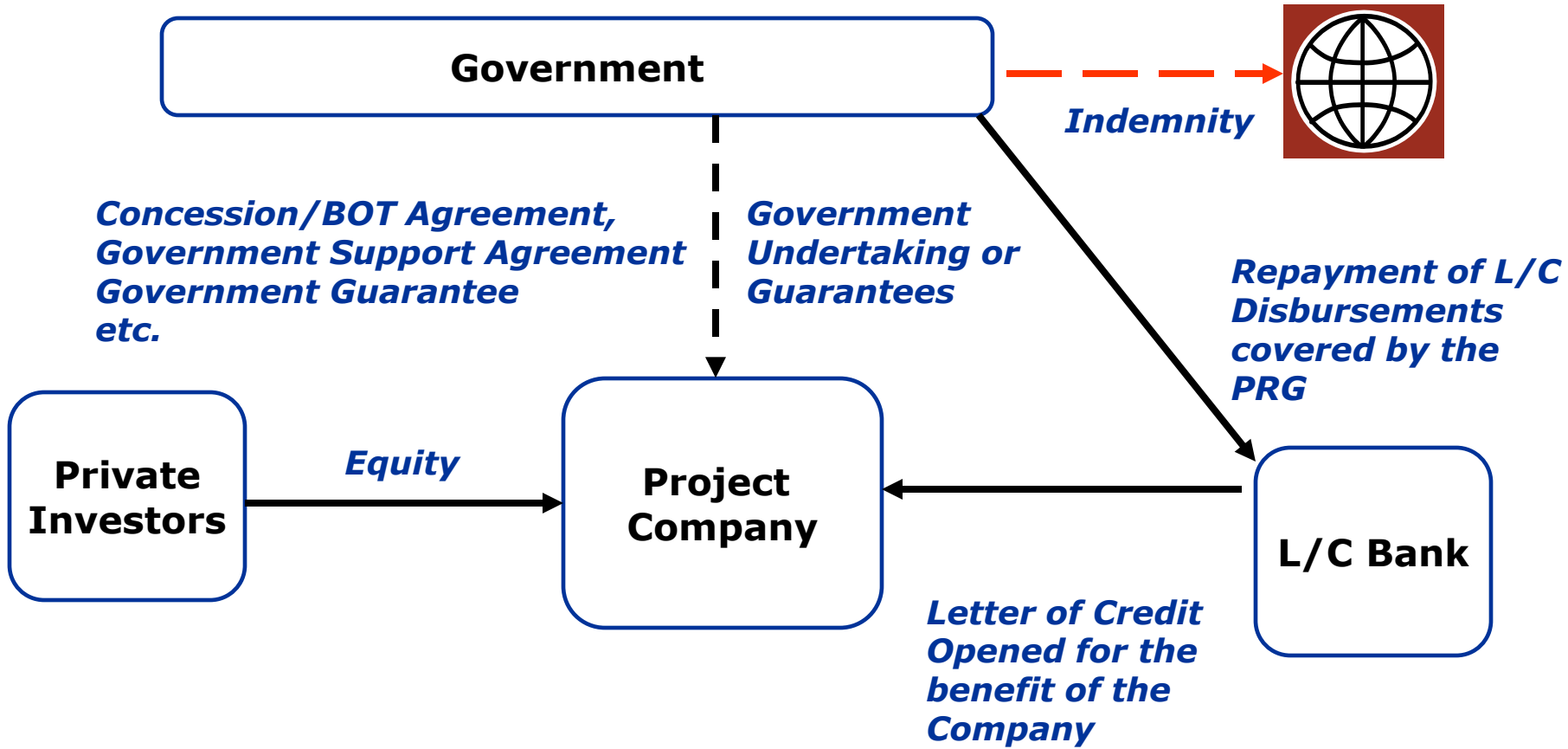


# Further information on Guarantee Structures

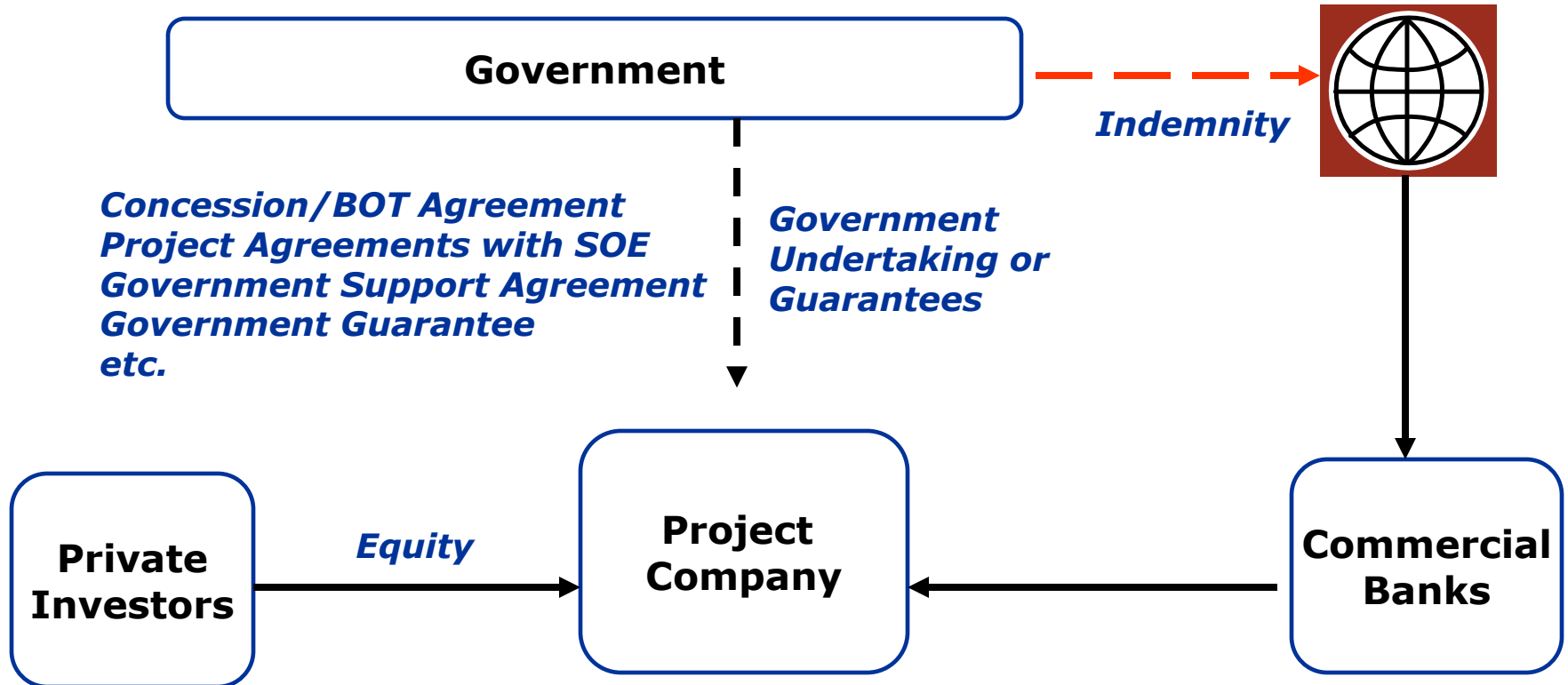
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# PRG with Letter of Credit Structure (for Sponsor Financing)



# Partial Risk Guarantee (for Limited Recourse Financing)



*PRG can also be offered to cover a sponsor loan to the project*





# *Partial Credit Guarantees (PCG)*

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## **Risks Covered**

- Non payment of Debt Service (principal and/or interest) regardless of cause
- Cover of specific amounts, or specific payment periods (such as latter payments on longer tenors)
  - First loss
  - Take-out/refinancing risk
  - Other tailored to specific risks & structures



# ***PCG – Case Study***

## ***Botswana Morupule B Power Project***

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- Project: construction of a 600 MW coal-fired power plant and associated transmission infrastructure
- Sponsor: Botswana Power Corporation, state owned utility
- Total Financing: \$ 1.21 Bio of which \$825 mio is a commercial tranche arranged by ICBC. Initial 15 years are 95% covered by China Export & Credit Corporation (Sinosure).
- PCG: guarantees to the commercial lenders payment of principal and one accrued interest payment due after year 15. Amount: \$242.7 mio
- Result: significant improvement of terms and conditions of the commercial loan available to Botswana Power Corporation extending the maturity from 15 to 20 years



# Partial Credit Guarantees can help access the loan market

## Botswana Power Corporation (guaranteed by the government): Morupule B Power Project

World Bank PCG helped mobilize \$825 million commercial loan with 20-year maturity

World Bank exposure under the PCG is \$120m (present value of the PCG)

Only \$30m (25% of \$120m) to be charged to country exposure limit

